

Message Text

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PAGE 01 KINGST 02414 241917Z

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ACTION SS-25

INFO OCT-01 ISO-00 /026 W

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R 241730Z JUN 75

FM AMEMBASSY KINGSTON

TO SECSTATE WASHDC 8068

C O N F I D E N T I A L KINGSTON 2414

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EXDIS

EO 11652: GDS

TAGS: EMIN, EINV, JM, US

SUBJECT: ALCOA TO START TALKS WITH GOJ

REF: KINGSTON 2306

1. ALCOA VICE PRESIDENT AND JAMAICAN OPERATIONS MANAGER PAUL CROUCH RETURNED JUNE 19 FROM VISIT TO MIAMI, WHERE HE ATTENDED MEETING WITH OTHER ALUMINUM COMPANY EXECUTIVES TO DISCUSS UPCOMING JAMAICAN WAGE NEGOTIATIONS, AND TRIP TO PITTSBURGH IN EFFORT TO SELL NEW APPROACH TO JAMAICAN PROBLEMS (REFTEL) TO ALCOA TOP EXECUTIVES. HE CALLED ON ME AT EMBASSY JUNE 23.

2. ANTICIPATED WAGE DEMANDS BY NWU HAVE BEEN AN ACROSS-THE-BOARD INCREASE ON THE ORDER OF 100 PERCENT ON ALL COMPANIES. AGREEMENT WAS REACHED IN MAIMI ON CONCERTED OPPOSITION TO PERCENTAGE INCREASES FOR BAUXITE WORKERS, WHO CURRENTLY HIGHEST PAID GROUP IN JAMAICA AND OFFER TO BE BASED ON SPECIFIC INCREASES FOR SPECIFIED JOB SKILLS. CARLYLE DUNKLEY, NWU ISLAND SUPERVISOR, IS REPORTED TO BE RECEPTIVE TO THIS APPROACH WITH UNDERSTANDING THAT PROPER BARGAINING MUST APPEAR TO TAKE PLACE "FOR THE EDUCATION OF UNION REPRESENTATIVES". DUNKLEY CURRENTLY IN PITTSBURGH FOR DISCUSSIONS WITH ALCOA

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3. CROUCH SAW JOHN HARPER, NOW RETIRED AS CHAIRMAN OF THE BOARD BUT REMAINING AS CHAIRMAN OF FINANCE COMMITTEE, AND KROME GEORGE, NEW CHAIRMAN, AS WELL AS CROUCH'S IMMEDIATE SUPERVISOR, AL KALTWASSER AND JOHN WINKLER, COMPTROLLER, WHO HAS SPECIAL RESPONSIBILITIES FOR JAMAICAN OPERATIONS. CROUCH REPORTS PITTSBURGH STILL "TRIGGER HAPPY" AND UNWILLING TO CHANGE HARPER'S APPROACH WITH UNSEEMLY HASTE BUT NEVERTHELESS MUCH MORE RECEPTIVE TO HIS SUGGESTIONS FOR A MEASURED, REALISTIC, AND FORTHCOMING APPROACH.

4. PRESENT SCENARIO IS FOR KALTWASSER AND WINKLER TO VISIT WASHINGTON CONTACTING JOHN BURKE INITIALLY, TO BRING DEPARTMENT UP TO DATE ON CURRENT VIEWS AND PLANS. CROUCH HAS ALREADY APPROACHED BAUXITE COMMISSION INFORMALLY THROUGH DOUGLAS FLETCHER AND PAT ROUSSEAU WITH VIEW TO HOLDING PRELIMINARY DISCUSSIONS BEFORE FULL-SCALE FORMAL NEGOTIATING SESSIONS, THESE PRELIMINARY DISCUSSIONS TO BE ATTENDED ONLY BY CROUCH AND LOCAL ATTORNEY DEREK STONE. KROME GEORGE WILL PAY GET-ACQUAINTED CALL ON PRIME MINISTER SOME TIME IN AUGUST WITH FORMAL SESSIONS TO START THEREAFTER. I HAVE AGREED TO PUT GEORGE UP AND HOST INTRODUCTORY FUNCTION.

5. ALCOA WILL SHORTLY PRESENT LETTER TO FINANCE MINISTER COORE REQUESTING YEAR-END RELIEF ON BAUXITE LEVY IN VIEW OF INABILITY TO MEET MINIMUM PRODUCTION LEVELS BY REASON OF ECONOMIC FORCE MAJEURE. THIS RELIEF HAS ALREADY BEEN OBTAINED BY REYNOLDS, AND KAISER IS APPLYING FOR IMMEDIATE RELIEF.

6. KROME GEORGE HAD INDICATED HIS IMMEDIATE INTENTION TO EXPRESS HIS DISSATISFACTION WITH "THE JOB BEING DONE BY THE AMERICA AMBASSADOR TO SECRETARY KISSINGER". CROUCH SAID HE DEMURRED, TOLD GEORGE HE FELT I WAS DOING AN EXCELLENT JOB, AND ASKED GOERGE WHY HE FELT THAT WAY. GEORGE SAID HE THOUGHT I HAD NOT BEEN "SUFFICIENTLY SUPPORTIVE OF ALCOA" AND THAT HE HAD BEEN INFORMED THAT "HE WOULDN'T GO WITH GOLDBERG TO SEE THE GOVERN-
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MENT".

COMMENT: THIS MAKES NO SENSE TO ME SINCE (A) I UNDERSTOOD AMBASSADOR GOLDBERG WAS REPRESENTING ONLY REYNOLDS WHEN HE WAS HERE LAST-THE ONLY TIME I HAVE BEEN HERE WHEN HE WAS; (B) ALTHOUGH I OFFERED ANY HELP HE WISHED, GOLDBERG SPECIFICALLY DECLINED ANY ASSISTANCE OTHER THAN ADMINISTRATIVE AND AN UNDER-

STANDING EAR FOR HIS PROBLEMS; AND (C) WE PARTED ON WHAT I THOUGHT TO BE EXCELLENT TERMS WITH NO INDICATION OF ANY UNHAPPINESS ON HIS PART EXCEPT FOR THE FAILURE OF HIS CLIENT (REYNOLDS) TO TAKE HIS ADVICE. CROUCH SAYS THAT HE BELIEVES HE TALKED GOERGE OUT OF HIS INTENDED ACTION. I SAID THAT I THOUGHT IF ALCOA HAD A GOOD NOMINATION FOR THE POST WHO COULD DO BETTER, THE SECRETARY WOULD NO DOUBT BE HAPPY TO RECEIVE IT.

7. COMMENT: ALCOA PITTSBURGH AND ALCOA JAMAICA CONTINUE TO SING DIFFERENT SONGS, BUT THE BEAT IS IMPROVING. THE IMPORTANT THING TO REMEMBER IS THAT ANY ADDITION TO ALUMINA CAPACITY ON THE ISLAND CAN MOST CHEAPLY BE ACCOMPLISHED BY EXPANDING EXISTING ALUMINA REFINERY OPERATIONS ON ISLAND. ALCOA'S REFINERY, WHICH WAS DESIGNED WITH EXPANSION IN MIND, COULD DOUBLE ITS PRESENT 500,000 TONS CAPACITY TO 1,000,000 TONS QUITE EASILY. THE PROBLEM FOR MANLEY AND ALCOA IS TO RECONCILE THIS TYPE OF APPROACH WITH THE OTHER COMPANIES AND THE POLITICALLY-MOTIVATED ANNOUNCEMENTS OF LARGE NEW ALUMINA PLANTS WITH A MULTI-NATIONAL LIST OF PARTICIPANTS. GERARD

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Message Attributes

Automatic Decaptioning: Z
Capture Date: 01 JAN 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: WAGES, ALUMINUM, BAUXITE, NEGOTIATIONS
Control Number: n/a
Copy: SINGLE
Draft Date: 24 JUN 1975
Decaption Date: 28 MAY 2004
Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: GolinoFR
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1975KINGST02414
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: GS
Errors: N/A
Film Number: D750219-0250
From: KINGSTON
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1975/newtext/t19750622/aaaaatna.tel
Line Count: 137
Locator: TEXT ON-LINE, ON MICROFILM
Office: ACTION SS
Original Classification: CONFIDENTIAL
Original Handling Restrictions: STADIS
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 3
Previous Channel Indicators: n/a
Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: STADIS
Reference: 75 KINGSTON 2306
Review Action: RELEASED, APPROVED
Review Authority: GolinoFR
Review Comment: n/a
Review Content Flags:
Review Date: 10 SEP 2003
Review Event:
Review Exemptions: n/a
Review History: RELEASED <10 SEP 2003 by KelleyW0>; APPROVED <11 SEP 2003 by GolinoFR>
Review Markings:

Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
06 JUL 2006

Review Media Identifier:
Review Referrals: n/a
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
Secure: OPEN
Status: NATIVE
Subject: ALCOA TO START TALKS WITH GOJ
TAGS: EMIN, EINV, JM, US, ALCOA, (CROUCH, PAUL)
To: STATE
Type: TE
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 06 JUL 2006